











# Hudson Riehle

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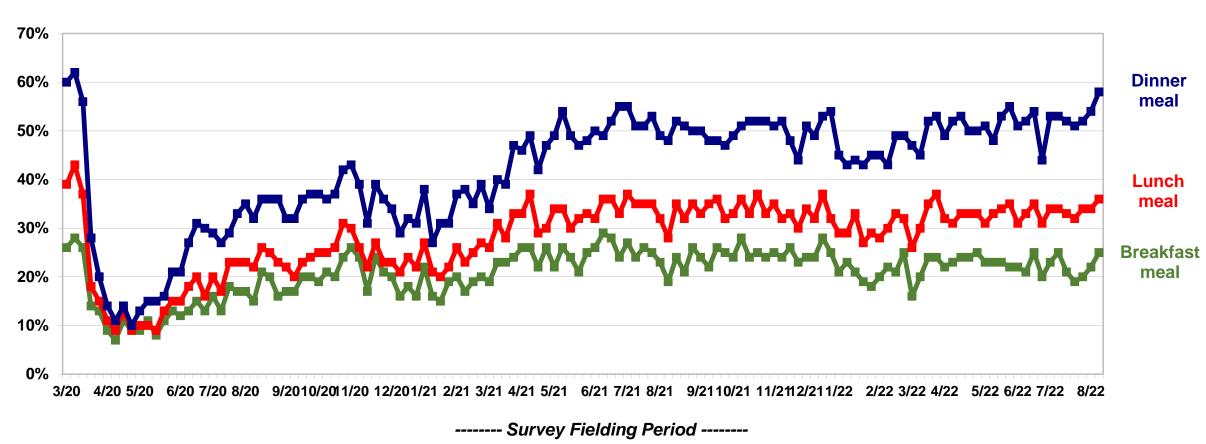
# **Restaurant Sales Higher in Recent Months**

Seasonally-adjusted Monthly Sales at Eating and Drinking Places (in billions)



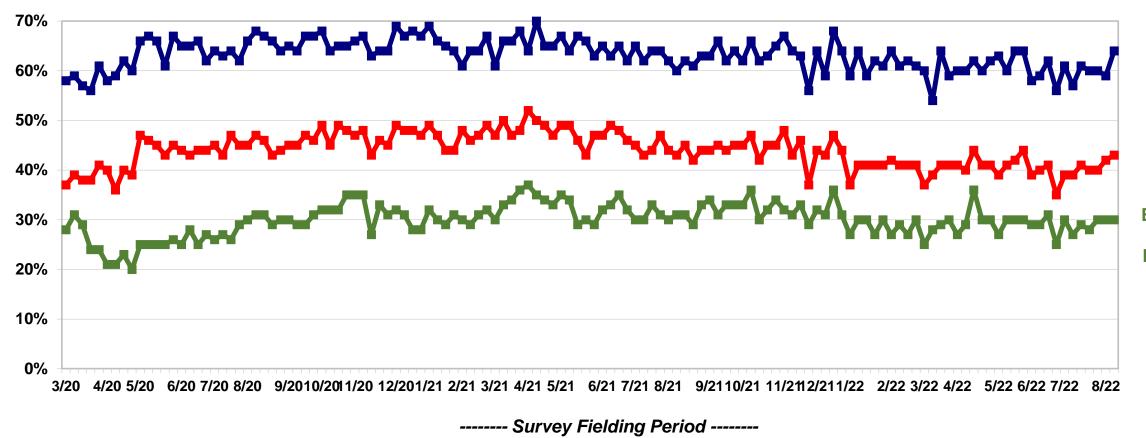


# Percent of adults who used restaurants for these <a href="https://on-premises">on-premises</a> meal occasions during the previous week





# Percent of adults who used restaurants for these off-premises meal occasions during the previous week



Dinner meal

Lunch meal

Breakfast meal or beverage



Restaurant Traffic	Feb 2020*	June 2022*	Percentage Point Change
On-Premises	39%	23%	-16
Off-Premises	61%	77%	+16
<ul> <li>Carry-Out</li> </ul>	32%	29%	-3
• Drive-Thru	26%	40%	+14
<ul> <li>Delivery</li> </ul>	3%	9%	+6

Source: NPD Group/CREST; National Restaurant Association

<sup>\*</sup> Year Ending. May not sum to total due to rounding



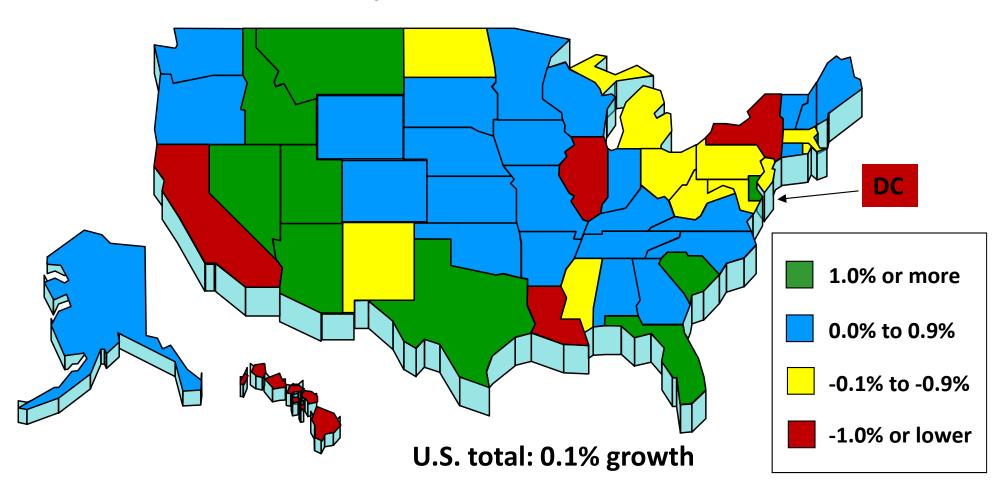
	Restaurant Orders	Feb 2020*	June 2022*	Percentage Point Change
Foodservice	Digital	5%	15%	+10
	Non-Digital	95%	85%	-10
Quickservice	Digital	7%	15%	+8
	Non-Digital	93%	85%	-8
Fullservice	Digital	3%	11%	+8
	Non-Digital	97%	89%	-8

<sup>\*</sup> Year Ending; May not sum to total due to rounding



# 16 States and DC Lost Population in 2021

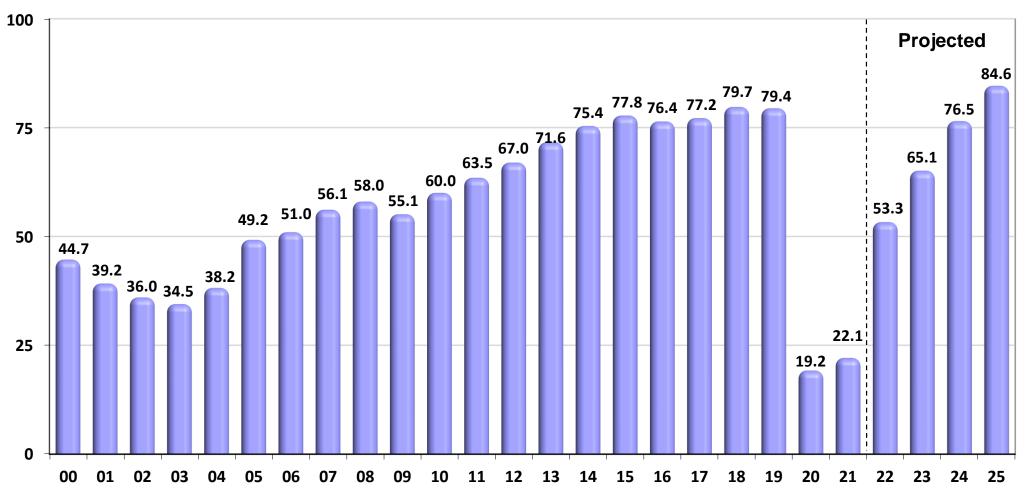
Percent change in total population: 2020 to 2021





#### International Visitors Not Expected to Hit Pre-Pandemic Levels Until 2025

Number of International Arrivals to the United States (millions)



Source: U.S. Department of Commerce, National Travel & Tourism Office; U.S. Travel Association; National Restaurant Association



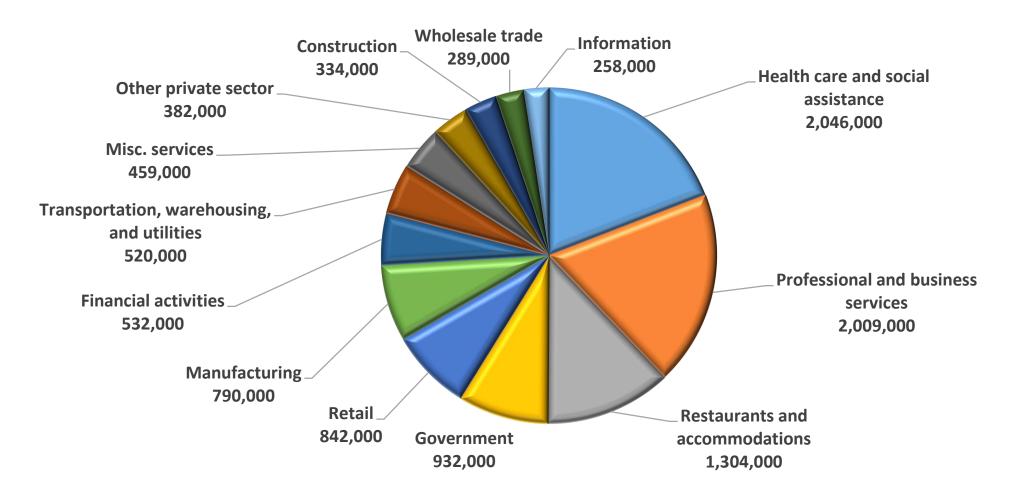
# Restaurant Operators Said Recruiting and Retaining Employees Were the Top Challenges Facing Their Business in July

Top challenges facing restaurant operators

July 2020	;	July 2021	;	July 2022	
Coronavirus	69%	Recruiting Employees	75%	Recruiting Employees	50%
Recruiting Employees	11	Food Costs	8	Food Costs/Availability	19
Sales Volume	7	Coronavirus	3	The Economy	13
Government	6	Sales Volume	3	Labor Costs	6
Food Costs	1	Competition	3	Sales Volume	3

### Three Industries Have More than 1 Million Job Openings

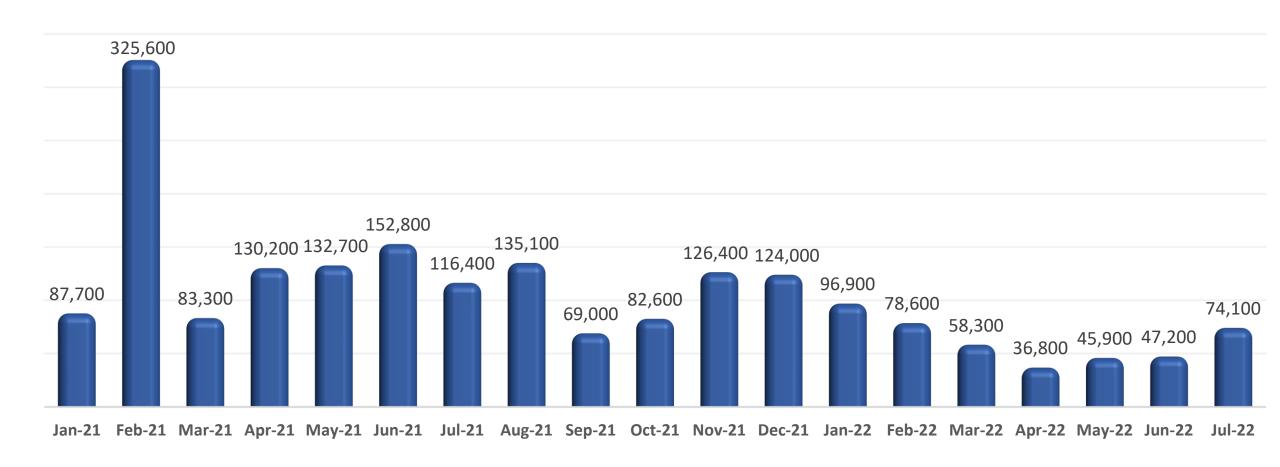
Number of job openings by industry – June 2022





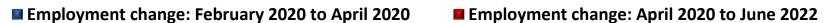
#### Restaurants Remain 635,000 Jobs Below Pre-Pandemic Levels

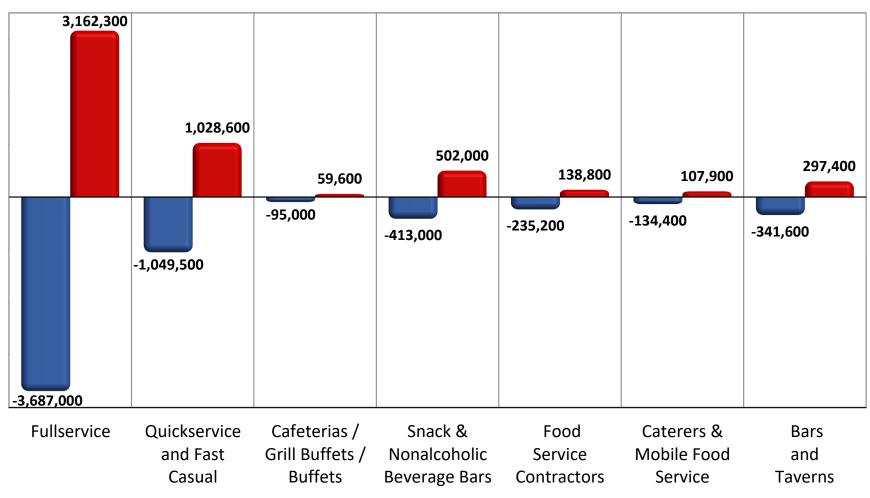
Eating and drinking place employment – change from previous month





# Restaurant Employment Dampened Across Most Segments

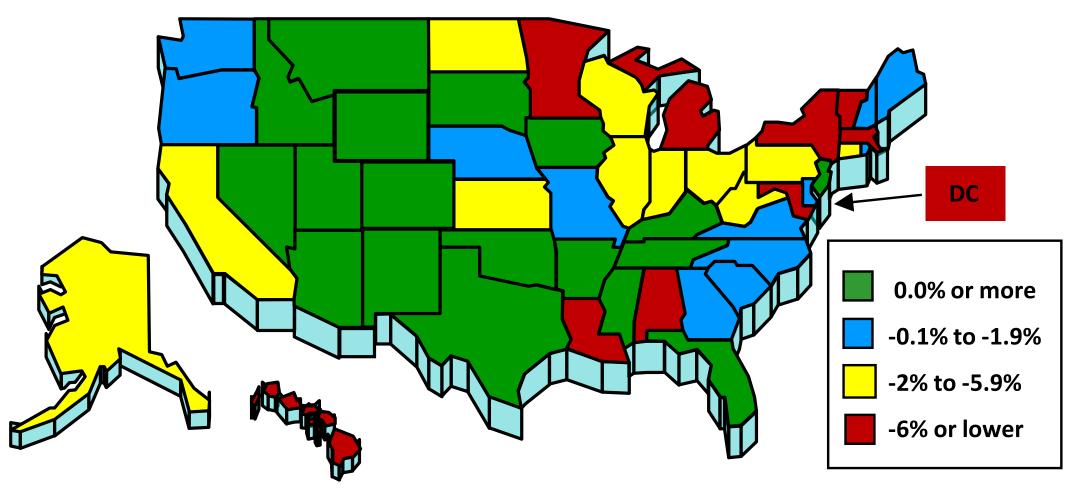




Source: Bureau of Labor Statistics; figures are seasonally adjusted



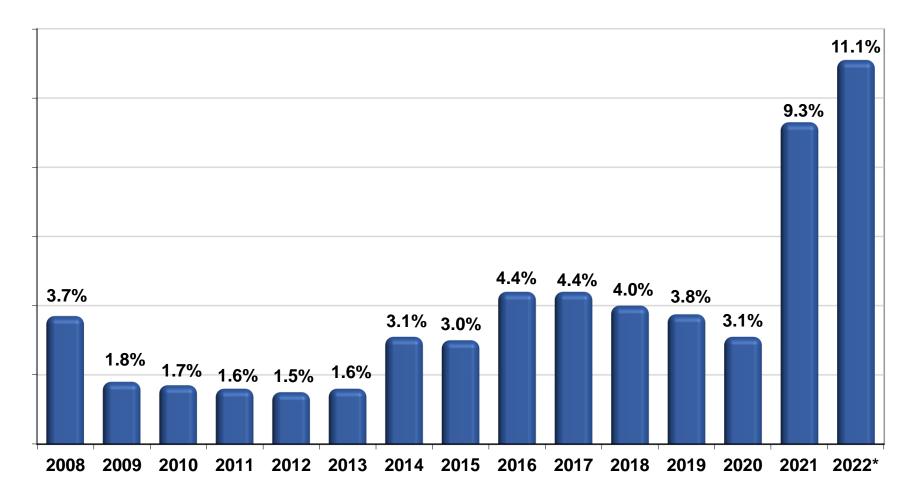
# June 2022 Restaurant Employment Compared to June 2019 Level





# **Growth in Labor Costs Accelerating**

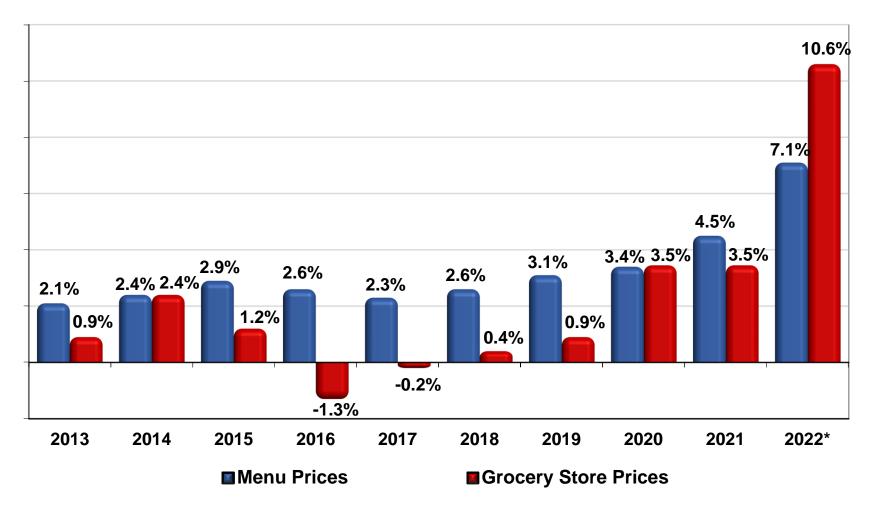
Annual Growth in Average Hourly Earnings of Eating and Drinking Place Employees





# **Growth in Menu Versus Grocery Prices**

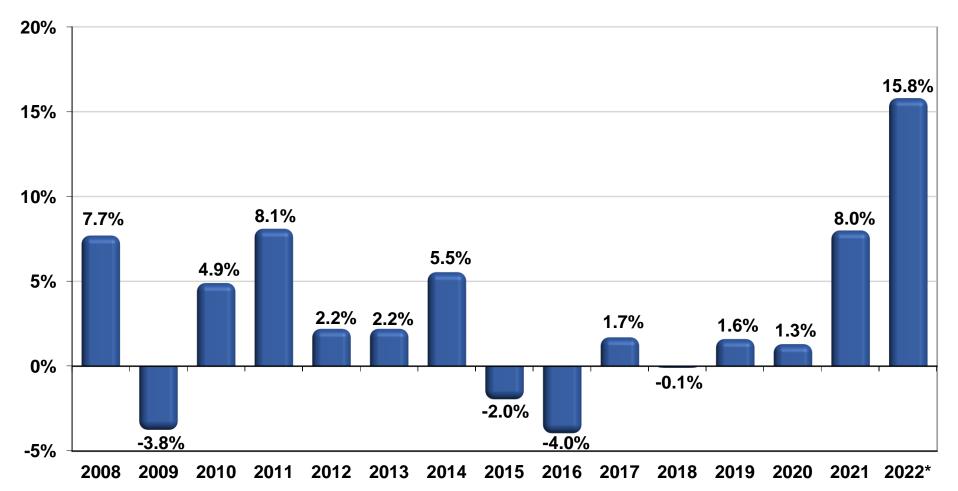
Annual Growth in Consumer Price Index – Food Away From Home vs. Food At Home





### **Average Wholesale Food Prices Have Risen Sharply**

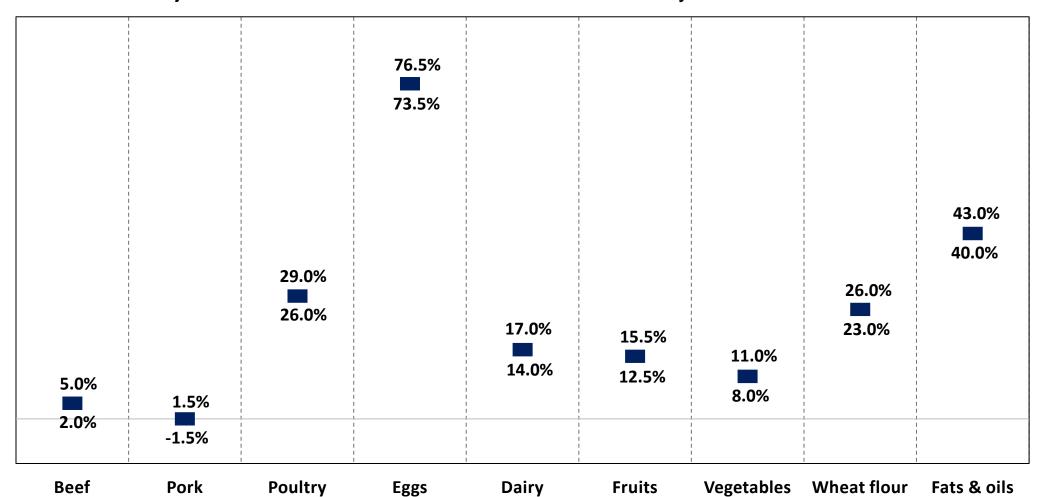
Annual Growth in Producer Price Index – All Foods

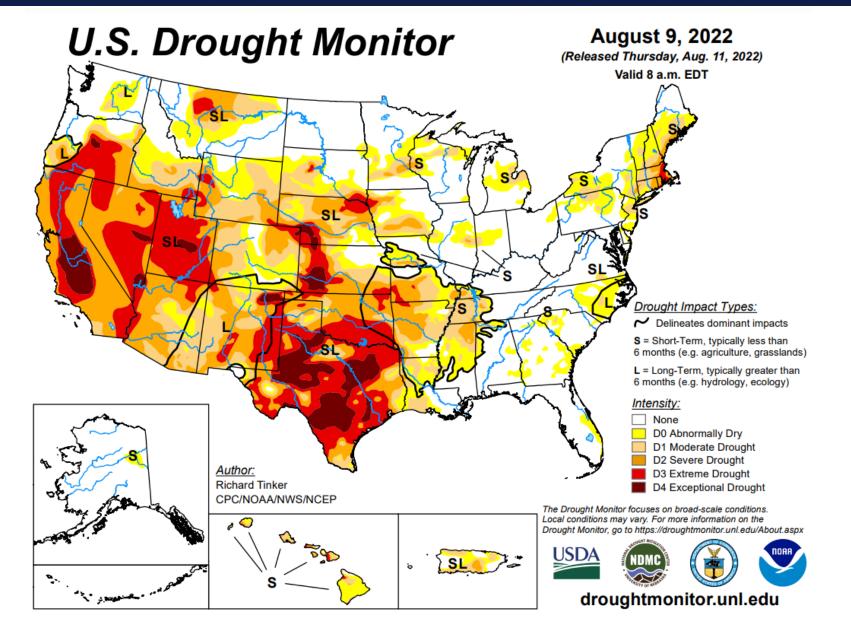




### Food Prices are Expected to Remain Elevated in 2022

Projected 2022 Growth Rates in Prices Received by Domestic Producers







# **Consumers Likely Use of These Options at Restaurants**

OPTION	All Adults
Look up restaurant location, directions or hours of operation online	81%
View the menu online before a visit to see the restaurant's specials	80%
Read online reviews of a restaurant	67%
Order and pay for food or beverages using a restaurant website	61%
Pay using contactless or mobile payment options	60%
Order and pay for food or beverages using a smartphone app	58%
Order and pay for food or beverages using a computer tablet at the table	57%



# Restaurant Operator Technology Investments Since COVID

Rank	Technology Investment	Percent of Operators
1	Ordering / delivery apps	60%
2	QR menu codes	46%
3	Contactless payments	45%
4-5	Payroll software	15%
4-5	Table reservation systems	15%

Source: National Restaurant Association; Sage Intacct, 2021



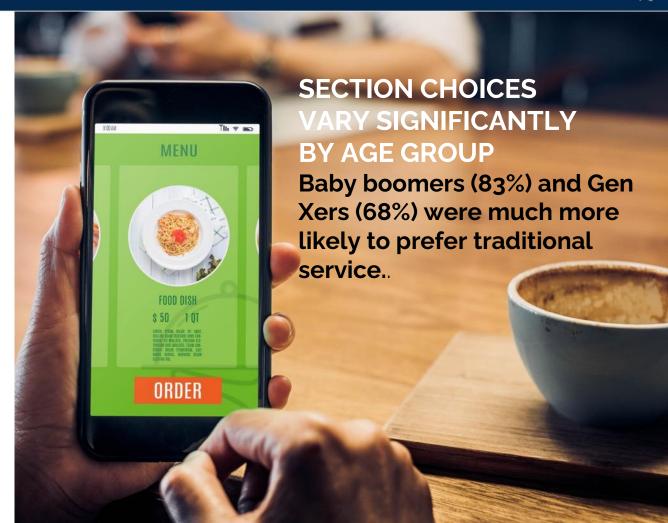
# Off-Premises Restaurant Customers Who Placed Orders Using the Following Methods During the Past Month

ORDERING METHOD	All Adults	Gen Z Adults (18-25)	Millennials (26-41)	Gen Xers (42-57)	Baby Boomers (58-76)
Order using a smartphone app	56%	72%	74%	48%	30%
Order through a website	44%	46%	49%	47%	34%
Order by text message	9%	18%	11%	9%	2%

Base: Adults who ordered takeout or delivery during the past month Source: National Restaurant Association, May 2022

**68%** of adults say prefer to sit in the section where they receive **traditional service from a server**.

32% prefer the section where they order and pay using a tablet or smartphone app.



# **Drone Anyone?**

# Restaurant Industry 0

# % of consumers likely to use if offered by a local restaurant

	All adults	Gen Z adults (18-25)	Millenn ials (26-41)	Gen- Xers (42-57)	Baby Boomers (58-76)
Order food that gets delivered from a restaurant by an unmanned aerial vehicle (drone)	42%	64%	61%	40%	20%

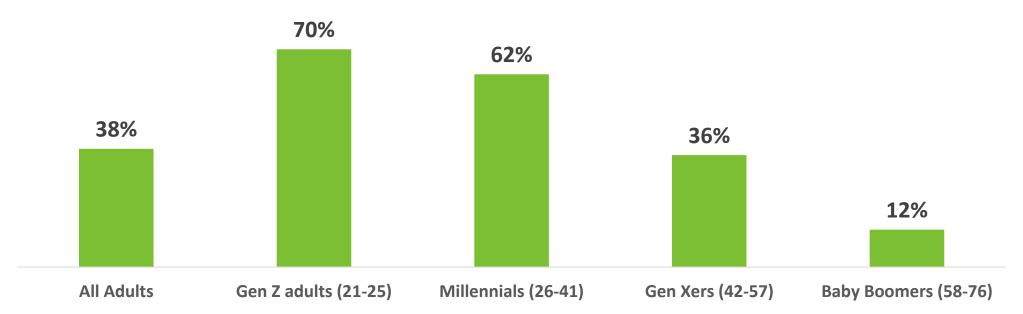




# **Alcohol As A Selling Point**



% of off-premise customers\* who say the option of including alcohol beverages with a takeout or delivery order would make them more likely to choose one restaurant over another similar restaurant

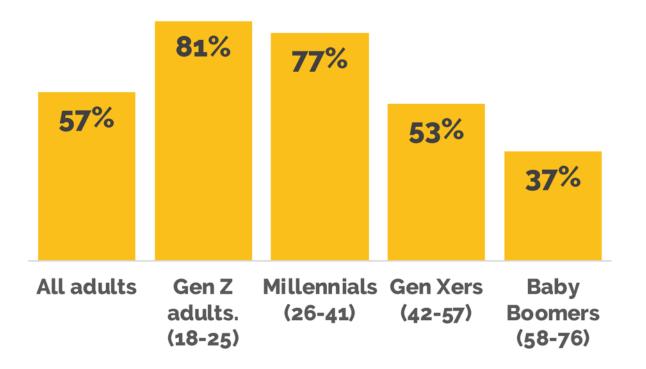


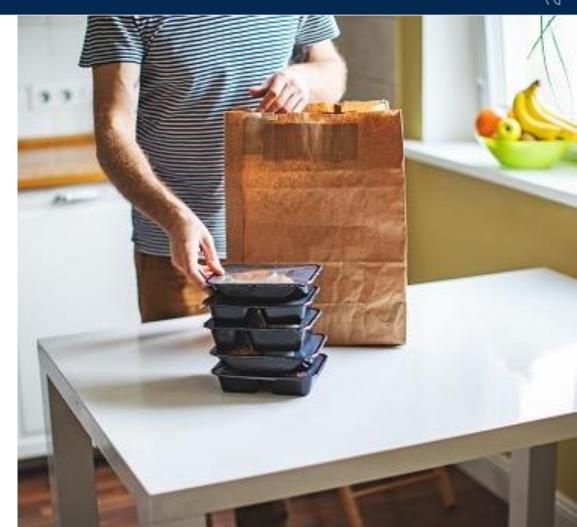
<sup>\*</sup>Base: Adults 21 years of age or older who order takeout or delivery food from a restaurant, deli or fast food place during the past 6 months. Source: National Restaurant Association, Restaurant Trends Survey, '21

# Consumers Open to Subscribing to Restaurant Meals

Restaurant Industry

% of consumers who say they'd be likely to participate in a meal subscription program.





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# WRAP-UP



# What We Love About Restaurants



#### **ALL ABOUT THE FOOD**

75% say their favorite restaurant foods provide flavor and taste sensations that just can't be easily replicated at home.

#### **GETTING TOGETHER**

80% say going out with family and friends gives them the chance to enjoy time together and is a much better use of leisure time—no cooking or clean-up required.

#### **SOAKING UP THE EXPERIENCE**

58% say they'd rather spend money on an experience like a restaurant or other activity vs. buying something from a store.

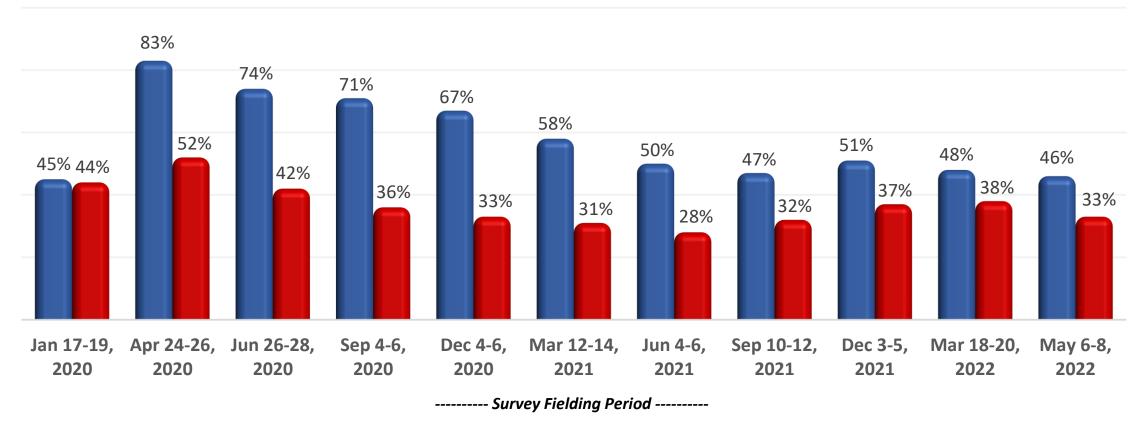
#### **OVERALL**

63% of adults—including 75% of millennials and 70% of Gen Z adults—say restaurants are an essential part of their lifestyle.



#### **Nearly One-Half of Adults Would Like to Eat Out More Often**

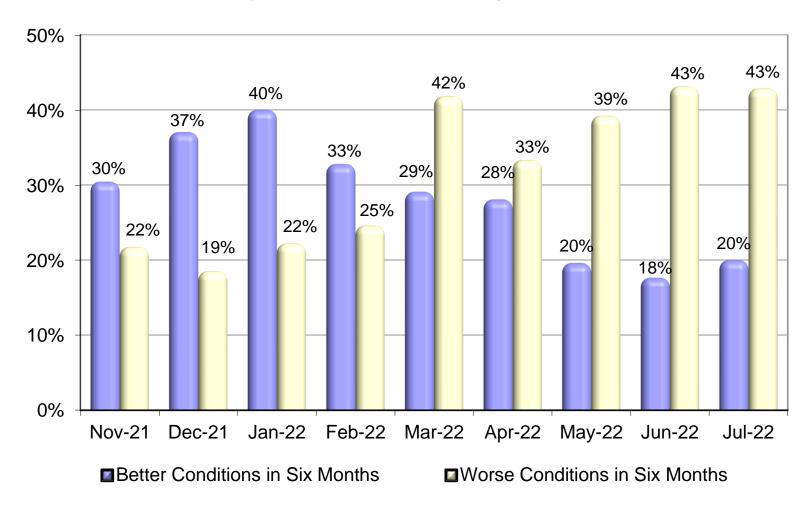
Percent of adults who say they are not using restaurants as often as they would like



**■** Eating on premises at restaurants **■** Purchasing takeout/delivery from restaurants



# Restaurant Operators' Outlook for General Economic Conditions in Six Months





# **U.S. Economic Outlook**

INDICATOR	2020	2021	2022
Real Gross Domestic Product	-3.4%	5.7%	+1.5 to 2.0%
Real Disposable Personal Income	6.2%	2.2%	-4.5 to -5.0%
Consumer Price Index	1.2%	4.7%	+7.5 to 8.0%
Total U.S. Employment	-5.8%	2.8%	+3.5 to 4.0%

Source: National Restaurant Association projections, August 2022

2022 + 2023 = industry remains in transition. Strong geographic variations exist, with overall sales continuing to advance.

2022 economic growth is moderating yet positive. Inflation remains a serious issue, but industry has resiliency.

2023 economic growth to be even more moderate, with inflation decelerating.

Greater emphasis on: delivery, carry-out, drive-thru, alcohol, new business models, cost management, value-added products and digital.

Consumers managing their total restaurant spend and need nudging; technology offers distinct competitive advantages with patrons' acceptance growing.





# Lestaurant Industry







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